



Invitation to Bid Appendices

Lot 10 – Noroeste

Appendix 1

Financial Bid Presentation Letter Template

[city]/[state], [month] [day], 20[year].

**TO THE
STATE OF MINAS GERAIS**

Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026
– FINANCIAL BID

Dear Sirs/Madams,

1. Considering the publication of the notice of INVITATION TO BID No. 001/2026, we hereby present our FINANCIAL BID for the execution of the OBJECT of the COMPETITION at hand.
2. As an initial bid for the TOLL FEE associated with the services to be provided that are OBJECT of the COMPETITION, as defined in the INVITATION TO BID, we propose the amount of BRL [●] ([●]), using the BASE DATE as reference.
3. We expressly declare, for all purposes and under penalty of law, that this signatory is aware of the amount of TOLL FEES to be paid by USERS at each ELECTRONIC TOLL, because of the use of the ROADWAY SYSTEM, for each CATEGORY of vehicles, as per the table in subclause 21.9 of the AGREEMENT.
4. We expressly declare, for all intents and purposes and under penalty of the law, that:



- 4.1. This FINANCIAL BID is valid for 180 (one hundred and eighty) days from the ENVELOPE SUBMISSION DATE, and all conditions shall be met during that time frame;
- 4.2. This FINANCIAL BID covers the entirety of the OBJECT of the CONCESSION;
- 4.3. This FINANCIAL BID is binding, irrevocable, irreversible, and unconditional;
- 4.4. This FINANCIAL BID takes into account all investments, taxes, costs, and expenses that are necessary to execute the AGREEMENT;
- 4.5. this FINANCIAL BID includes all costs necessary to meet labor rights guaranteed in the Federal Constitution, labor laws, sub-legal standards, collective labor agreements and terms of conduct adjustment in force on the ENVELOPE SUBMISSION DATE;
- 4.6. This FINANCIAL BID considers all risks being assumed by the BIDDER in case it is declared the winner of the COMPETITION;
- 4.7. The BIDDER has considered their own calculations and studies to draw up the FINANCIAL BID
- 4.8. This FINANCIAL BID considers all premises provided in the INVITATION TO BID, especially in Item 11.2

[Bidder]

[Accredited Representative]

Appendix 2
CLARIFICATION REQUEST TEMPLATE

[city]/[state], [month] [day], 20[year].

**TO THE
STATE OF MINAS GERAIS**

Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026
– Clarification Request

[Bidder], through its undersigned legal representative(s), presents the following clarification request regarding the INVITATION TO BID.

Question Number	Invitation to Bid Item	Requested Clarification	Question number attributed by the SPECIAL BIDDING COMMISSION to appear in the clarification minute
1	Insert the INVITATION TO BID item to which the requested clarification refers	Write the desired clarification request as clearly as possible, posing it as a question	leave blank
2	Insert the INVITATION TO BID item to which the requested clarification refers	Write the desired clarification request as clearly as possible, posing it as a question	leave blank
N	Insert the INVITATION TO BID item to which the requested clarification refers	Write the desired clarification request as clearly as possible, posing it as a question	leave blank

Sincerely,

[Bidder]
[Accredited Representative]

Contact Person: [●]
Phone: [●]
Email: [●]

Appendix 3
INDEPENDENT FORMULATION OF THE FINANCIAL BID STATEMENT
TEMPLATE

[city]/[state], [month] [day], 20[year].

TO THE
STATE OF MINAS GERAIS

Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026
– Independent Financial Bid Formulation Statement

(Identification of the ACCREDITED REPRESENTATIVE), as a duly constituted representative of [BIDDER], for the purposes of the provisions of Item 11.1.2 of the INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026, states, for all intents and purposes and under penalty of law, especially Art. 299 of the Brazilian Criminal Code, that:

1. The FINANCIAL BID presented in order to participate in the COMPETITION for the CONCESSION of Lot 10 – Noroeste has been formulated independently by the BIDDER, and the content of the FINANCIAL BID has not been, in full or partially, directly or indirectly, informed by, discussed with, or received from any other potential or actual participant in the COMPETITION, by any means or through any persons;
2. The intention to present the FINANCIAL BID formulated in order to participate in the COMPETITION has not been informed by, discussed with, or received from any other BIDDER, by any means or through any persons;
3. There has been no attempt, by any means or through any persons, to influence the decision of any other potential or actual participant in the COMPETITION as to whether or not to take part in said COMPETITION;
4. The content of the FINANCIAL BID presented in order to participate in the COMPETITION shall not be, in full or partially, directly or indirectly, communicated or discussed with any other potential or actual participant in the COMPETITION before the award of its OBJECT;

5. The content of the FINANCIAL BID presented to participate in the COMPETITION has not been, in full or partially, directly or indirectly, informed by, discussed with, or received from any employee of the State of Minas Gerais or from ARTEMIG prior to the official opening of the FINANCIAL BIDS; and
6. The content and scope of this statement is fully known by the Representative, who has full powers and information to sign it.

Sincerely,

[Bidder]

[Accredited Representative]



Appendix 4

TECHNICAL VISIT REQUEST TEMPLATE

**TO THE
STATE OF MINAS GERAIS**

**Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026
– TECHNICAL VISIT REQUEST**

1. BIDDER:

2. COUNTRY OF ORIGIN:

3. INTENDED DATE AND TIME FOR THE VISIT: MONTH DAY YEAR
TIME to MONTH DAY YEAR:
____/____/____ ____:____ ____/____/____

4. CONTACT PHONE NUMBER/EMAIL:
PHONE: _____
EMAIL: _____

5. AGENT'S INFORMATION:

- FULL NAME:
- DATE OF BIRTH:
- ID CARD NUMBER/ISSUER:
- PASSPORT NUMBER:
- CORPORATE ADDRESS:



- OCCUPATION:

- FIELD OF ACTIVITY:

[place], on [day] of [month] of [year].

**[Legal Representative of the Bidder or Consortium Members/Accredited
Representative]**

[Granting Entity Employee in Charge of Accompanying the Inspection]

APPENDIX 5

DECLARATION OF EXEMPTION FROM TECHNICAL VISIT TEMPLATE

[city]/[state], [month] [day], 20[year].

**TO THE
STATE OF MINAS GERAIS**

**Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026
– DECLARATION OF EXEMPTION FROM TECHNICAL VISIT**

The [BIDDER], through its undersigned ACCREDITED REPRESENTATIVE(S), declares, for all purposes and under the penalties of the applicable legislation, that it did not participate in the technical inspection available in the COMPETITION process, being of its full responsibility and knowledge of the contractual performance conditions, and cannot claim ignorance as a pretext for any total or partial non-performance of the AGREEMENT, delays in its implementation or changes in the contractual object.

[Bidder]

[Accredited Representative]



APPENDIX 6

GENERAL DOCUMENTATION SUBMISSION LETTER TEMPLATE

[city]/[state], [month] [day], 20[year].

TO THE STATE OF MINAS GERAIS

Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026
– General Documentation Submission

- 1 The [Bidder], through its ACCREDITED REPRESENTATIVE(S) presents, attached, the PROOF OF CLAIM for the COMPETITION, in accordance to Item 3.3 of the corresponding INVITATION TO BID, organized according to the order established therein, as reflected in the attached index.
- 2 The BIDDER expressly declares, for all intents and purposes and under penalty of law, to be fully aware of and to fully accept the terms of the INVITATION TO BID, especially with regard to the powers granted to the BIDDING COMMISSION to perform the due diligence in order to verify the veracity of the presented documents and seek any clarifications that may be necessary to elucidate the information contained therein.
- 3 The BIDDER expressly declares, for all intents and purposes and under penalty of law, to have met all qualification requirements and criteria and to have duly presented the PROOF OF CLAIM as defined in the INVITATION TO BID.
- 4 The BIDDER also declares, for all intents and purposes and under penalty of law, that the PROOF OF CLAIM presented herein is complete, true, and accurate in every detail.

[Bidder]

[Accredited Representative]

APPENDIX 7

MINIMUM TERMS AND CONDITIONS FOR THE COMPLETION BOND

1. Borrower

1.1. BIDDER

2. Insured Party

2.1. GOVERNMENT

3. Insured Object

3.1. Guarantee an indemnification, in the amount of BRL 47,465,935.95 (forty-seven million, four hundred and sixty-five thousand, nine hundred and thirty-five reais and ninety-five centavos), referenced to the BASE DATE, in the event that the BIDDER fails to comply with any of its obligations arising from the applicable legislation or from the INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026, including refusal to sign the AGREEMENT, failure to meet the requirements for its signature, under the conditions and within the term established in the INVITATION TO BID, and in any of the cases provided for in the INVITATION TO BID.

4. Document

4.1. Completion bond policy issued by a duly incorporated insurance company authorized to operate by the Private Insurance Commissioner (SUSEP, for its acronym in Portuguese), observing the terms and conditions of SUSEP's normative orders.

5. Bond Amount



- 5.1. The completion bond policy shall provide for an indemnification in the amount of BRL 47,465,935.95 (forty-seven million, four hundred and sixty-five thousand, nine hundred and thirty-five reais and ninety-five centavos), referenced to the BASE DATE.

6. Term

- 6.1. The completion bond policy shall be valid for at least 180 (one hundred eighty) days from the ENVELOPE SUBMISSION DATE, renewable as provided in the INVITATION TO BID.

7. Additional Provisions

- 7.1. The completion bond policy shall contain the following additional provisions:

7.1.1. Statement by the insurance company that they are aware of and accept the terms and conditions of the INVITATION TO BID; and

7.1.2. Statement issued by the insurance company that the payment of the amounts provided herein shall be made within up to 30 (thirty) days from the date of delivery of all documents listed by the insurance company as necessary to characterize and regulate the insurance claim.

- 7.2. If the Borrower of the obligations covered by the completion bond policy is found to have failed to comply, the Insured Party shall be entitled to demand the due indemnification from the Insurance Company, should the notification sent to the borrower be fruitless.

8. Any terms that have not been expressly defined in this APPENDIX shall be interpreted according to the meanings attributed to them in the INVITATION TO BID.

[signature of the Guarantor Bank's legal representative(s)]

Witnesses:

Name:

ID Card No.:

Name:

ID Card No.:

APPENDIX 8

BANK-ISSUED GUARANTEE TEMPLATE

[City], [●] [●], [●].

TO THE STATE OF MINAS GERAIS

Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026
– Bank-Issued Guarantee Letter No. [●] (“Guarantee Letter”)

1. Through this GUARANTEE LETTER, the Bank [●], headquartered at [●], bearer of CNPJ/MF [●] (“GUARANTOR BANK”), directly, by itself or by any successors, undertakes before the GOVERNMENT, as a joint and several guarantor of [●], headquartered at [●], bearer of CNPJ/MF [●] (“GUARANTEED PARTY”), expressly waiving the rights provided in Arts. 827, 835, 837, 838, and 839 of Federal Law No. 10406 of January 10, 2002 (Brazilian Civil Code), and Art. 594 of Law No. 13105 of March 16, 2015 (Code of Civil Procedure), to properly fulfill all the obligations assumed by the GUARANTEED PARTY under the scope of INTERNATIONAL COMPETITION No. 001/2026, the terms, provisions, and conditions of which the GUARANTOR BANK expressly declares to be aware of and to accept.
2. The GUARANTOR BANK undertakes to pay to the GOVERNMENT the total amount of BRL 47,465,935.95 (forty-seven million, four hundred and sixty-five thousand, nine hundred and thirty-five reais and ninety-five centavos), referenced to the BASE DATE, (“GUARANTEE”) in case the BIDDER fails to fulfill any of its obligations stipulated in the legislation or the INVITATION TO BID, including refusal to sign the AGREEMENT, failure to meet the requirements for signing it, under the conditions and within the deadlines set forth in the INVITATION TO BID, and in any of the situations provided in the INVITATION TO BID.

3. The Guarantor Bank also undertakes, considering the amount of BRL 47,465,935.95 (forty-seven million, four hundred and sixty-five thousand, nine hundred and thirty-five reais and ninety-five centavos), referenced to the BASE DATE, to pay for any losses caused by the GUARANTEED PARTY, including, but not limited to the fines imposed by the GOVERNMENT related to the INTERNATIONAL COMPETITION, being obliged to make all payments resulting from such losses whenever required, within up to 48 (forty-eight) hours from receipt by the GUARANTOR BANK of the written notification sent by the GOVERNMENT.
4. The GUARANTOR BANK shall not accept any objections or oppositions made or invoked by the GUARANTEED PARTY for the purpose of becoming exempt from fulfilling the obligation assumed with the GOVERNMENT under the terms of this GUARANTEE LETTER.
5. In case the GOVERNMENT files a lawsuit demanding the fulfillment of the obligation to which this GUARANTEE LETTER refers, the GUARANTOR BANK is obliged to pay for any arbitral, judicial, or extrajudicial costs.
6. The GUARANTEE shall be valid for 180 (one hundred eighty) days from the ENVELOPE SUBMISSION DATE, under the conditions set forth in Item 8 of the INVITATION TO BID.
7. The GUARANTOR BANK undertakes, before writing off the GUARANTEE LETTER, to obtain confirmation from B3 and/or the GOVERNMENT that the GUARANTEED PARTY has been released from the guaranteed obligation.
8. The GUARANTOR BANK also states, for all intents and purposes and under penalty of law, that:



- 8.1. This GUARANTEE LETTER is duly recorded, fully respecting the currently effective regulations of the Brazilian Central Bank, aside from meeting the requirements of the applicable banking legislation;
 - 8.2. The signatories to this document are authorized to provide GUARANTEE and the GUARANTEE AMOUNT in their name and on their behalf; and
 - 8.3. The bank's capital stock adds up to BRL [●] ([●]), and the bank is authorized by the Brazilian Central Bank to issue guarantee letters, and that the amount of this GUARANTEE LETTER, of BRL 47,465,935.95 (forty-seven million, four hundred and sixty-five thousand, nine hundred and thirty-five reais and ninety-five centavos), referenced to the BASE DATE, is within the limits authorized by the Brazilian Central Bank.
9. The forum for all actions or execution of this GUARANTEE LETTER will be, expressly waiving any other, however privileged, that of the Central District of Belo Horizonte.
 10. Any terms that have not been expressly defined in this GUARANTEE LETTER shall be interpreted according to the meanings attributed to them in the INVITATION TO BID.

[signature of the GUARANTOR BANK'S legal representative(s)]

Witnesses:

Name:

ID Card No.:

Name:

ID Card No.:

APPENDIX 9

POWER OF ATTORNEY TEMPLATE

Through this Power of Attorney, the [BIDDER], [qualification], henceforth referred to as the "GRANTOR", nominates and appoints its attorneys-in-fact, Mr. [●], [qualification], to jointly or severally, regardless of the order of appointment, perform the following actions in the Federative Republic of Brazil, in and out of court:

- a) representing the GRANTOR before any government entities, offices, or departments, public or private companies, and any government agencies, including the Transport Regulations Commission, to establish and maintain understandings with said public entities, offices, agencies, or departments, to receive service of process of any nature, to request and/or promote consultations, to request certificates and other documents, and to perform the necessary actions during the bidding process described in the INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026, including to file appeals and waive the right to file appeals;
- b) assuming commitments and/or obligations on behalf of the GRANTOR and in any way contract, sign agreements, accept and give release on behalf of the GRANTOR;
- c) representing the GRANTOR when defending its interests in court, in any instance and before any Court or Tribunal, including by hiring attorneys, with special powers to confess, settle, withdraw, make agreements, and give or receive discharge; and
- d) at its discretion, subrogating, in whole or in part, with reservation of powers, any of the powers granted herein, under such conditions as it may deem appropriate.

This Power of Attorney shall be valid for at least 1 (one) year from the ENVELOPE SUBMISSION DATE and may be renewed for an equal period.

[city], [•] [•], [•].

[Bidder]

[legal representative(s)]

APPENDIX 10

POWER OF ATTORNEY FOR FOREIGN BIDDER TEMPLATE

Through this Power of Attorney, the [BIDDER], [qualification], henceforth referred to as the "Grantor", nominates and appoints its attorneys-in-fact, Mr. [●], [qualification], to jointly or severally, regardless of the order of appointment, perform the following actions in the Federative Republic of Brazil, in and out of court:

- (a) representing the GRANTOR before any government entities, offices, or departments, public or private companies, and any government agencies, including the Transport Regulations Commission, to establish and maintain understandings with said public entities, offices, agencies, or departments, to receive service of process of any nature, to request and/or promote consultations, to request certificates and other documents, and to perform the necessary actions during the bidding process described in the INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026, including to file appeals and waive the right to file appeals;
- (b) assuming commitments and/or obligations on behalf of the GRANTOR and in any way contract, sign agreements, accept and give release on behalf of the GRANTOR;
- (c) representing the GRANTOR when defending its interests in court, in any instance and before any Court or Tribunal, including by hiring attorneys, with special powers to confess, settle, withdraw, make agreements, accept and give release;
- (d) receiving service of process for legal actions and summonses or notifications in administrative and judicial proceedings; and
- (e) at its discretion, subrogating, in whole or in part, with reservation of powers, any of the powers granted herein, under such conditions as it may deem appropriate.

This Power of Attorney shall be valid for at least 1 (one) year from the ENVELOPE SUBMISSION DATE and may be renewed for an equal period.

[city], [•] [•], [•].

[Bidder]

[legal representative(s)]

APPENDIX 11

ARTICLE 7, ITEM 33 OF THE FEDERAL CONSTITUTION COMPLIANCE STATEMENT LETTER TEMPLATE

[City], [●] [●], [●].

**TO THE
STATE OF MINAS GERAIS**

Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026
– Art. 7, Item 33 of the Federal Constitution Compliance Statement

Dear Sirs/Madams,

In compliance with Item 10.37 (ii) of the INVITATION TO BID, the [BIDDER], through its undersigned ACCREDITED REPRESENTATIVE(S), declares, for all intents and purposes and under the penalties of the applicable legislation, by itself, its successors and assignees, that it is in good standing with the Ministry of Finance with regard to complying with the provisions of Item XXXIII of Article 7 of the Federal Constitution, expressly stating that it does not employ people who are under 18 years old for night shifts or hazardous or unhealthy work, and that it does not employ people who are under 16 years old, except in the condition of apprentice, in strict compliance with the applicable laws.

[Bidder]

[Accredited Representative]



APPENDIX 12

NONEXISTENCE OF A BANKRUPTCY PROCESS, INSOLVENCY REGIME, OR JUDICIAL/EXTRAJUDICIAL REORGANIZATION STATEMENT LETTER TEMPLATE

[City], [●] [●], [●].

TO THE STATE OF MINAS GERAIS

Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026 -
Nonexistence Of A Bankruptcy Process, Insolvency Regime, Or
Judicial/Extrajudicial Reorganization Statement Letter Template

Dear Sirs/Madams,

In compliance with Item 10.37 (iii) of the INVITATION TO BID, the [BIDDER], through its undersigned ACCREDITED REPRESENTATIVE(S), declares, for all intents and purposes and under the penalties of the applicable legislation, by itself, its successors and assignees, that it is not under bankruptcy, voluntary bankruptcy, self-bankruptcy, insolvency proceedings, special provisional administration, or under intervention by the competent regulatory authority.

Likewise, [BIDDERS], through its undersigned ACCREDITED REPRESENTATIVE(S), declares, for all purposes and under penalty of applicable law, for itself, its successors and assigns, that

() is NOT under judicial or extrajudicial recovery.

() YES, it is under judicial or extrajudicial recovery, as per proof of acceptance of the judicial recovery plan or approval of the extrajudicial recovery plan attached to this declaration, which is an integral part thereof.

Sincerely,

[Bidder]

[Accredited Representative]

APPENDIX 13

ABSENCE OF IMPEDIMENTS FOR PARTICIPATING IN THE COMPETITION STATEMENT LETTER TEMPLATE

[City], [•] [•], [•].

TO THE STATE OF MINAS GERAIS

Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026
– Absence of Impediments for Participating in the Competition Statement

Dear Sirs/Madams,

In compliance with Item 10.37 (iv) of the INVITATION TO BID at hand the [BIDDER], through its undersigned ACCREDITED REPRESENTATIVE(S), declares, for all intents and purposes and under the penalties of the applicable legislation, that:

- a) until the present date, there are no supervening and impeditive facts for its contracting, and that there is no declaration of ineligibility against it issued by any agency of the PUBLIC ADMINISTRATION, being aware of the obligation to declare later occurrences; and
- b) is not a signatory to any leniency agreement, state's evidence, or other documents that may prevent its free participation in the COMPETITION at hand or in the signing of the AGREEMENT.

In witness whereof, we sign this document, pursuant to the terms and under the penalties of the law.

Sincerely,

[Bidder]

[Accredited Representative]

APPENDIX 14

FINANCIAL CAPACITY STATEMENT LETTER TEMPLATE

[City], [•] [•], [•].

TO THE STATE OF MINAS GERAIS

Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026
– Financial Capacity Statement Letter

In compliance with Item 10.37 (v) of the INVITATION TO BID, the [BIDDER], through its undersigned ACCREDITED REPRESENTATIVE(S), declares, for all purposes and under the penalties of the applicable legislation, that it possesses or has the ability to obtain sufficient financial resources to comply with the obligations to provide its own resources and those of third parties that may be necessary for the performance of the OBJECT of the CONCESSION.

Furthermore, the BIDDER also declares, for all purposes and under the penalties of the law, that (i) it has the capacity to contract all the insurances that are necessary for the execution of the OBJECT of the INTERNATIONAL COMPETITION; (ii) it possesses or has the ability to obtain the resources for the payment in national currency of at least BRL 199,447,794.80 (one hundred and ninety-nine million, four hundred and forty-seven thousand, seven hundred and ninety-four reais and eighty cents), adjusted for the variation of the IPCA determined between the BASE DATE and two months before the month of the actual expenditure, in the future SPE's capital stock until the date the AGREEMENT is signed, under the terms of Item 15.3 (iv) of the INVITATION TO BID; and (iii) it possesses or has the ability to obtain the resources to pay in the capital stock of the future SPE and/or to carry out the net raising of capital from third parties in the amount of, at least, BRL 199,447,794.80 (one hundred and ninety-nine million, four hundred and forty-seven thousand, seven hundred and

ninety-four reais and eighty cents), corrected by the variation of the IPCA determined between the BASE DATE and two months before the month of the actual expenditure until the EFFECTIVE DATE of the AGREEMENT, in accordance with subitem 15.3 (iv) of the INVITATION TO BID.

Sincerely,

[Bidder]

[Accredited Representative]



APPENDIX 15

FORMAL DECLARATION OF SUBJECTION TO THE BRAZILIAN LEGISLATION AND WAIVER OF CLAIMS VIA DIPLOMATIC CHANNELS TEMPLATE

[City], [●] [●], [●].

TO THE STATE OF MINAS GERAIS

Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026
– Formal Declaration of Subjection to the Brazilian Legislation and Waiver of
Claims via Diplomatic Channels

In compliance with Item 10.38 of the INVITATION TO BID at hand, the [BIDDER], through its undersigned ACCREDITED REPRESENTATIVE(S), declares, for all due purposes and under penalty of law, its formal and express submission to the Brazilian legislation and full waiver of claim, for any reasons of fact or law, through diplomatic channels.

[Bidder]

[Accredited Representative]

APPENDIX 16
EQUIVALENCE STATEMENT TEMPLATE

[City], [●] [●], [●].

**TO THE
 STATE OF MINAS GERAIS**

Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026
 – Equivalence Statement

In compliance with Items 6.5.2, 6.5.3 and 6.5.4 of the INVITATION TO BID at hand, the [BIDDER], through its undersigned ACCREDITED REPRESENTATIVE(S), declares, under the penalties of the applicable legislation, by itself, its successors and assignees, that it does not operate in Brazil, pursuant to art. 70, sole paragraph, of Law No. 14,133/2021, and that the documents indicated below from the BIDDER's country of origin are equivalent to the documents required in the INVITATION TO BID:

Description of the document from the country of origin	Document required in the Invitation to Bid	Item of the Invitation to Bid in which the document is required

[In case there is no equivalence, include the following text:]

The BIDDER also declares, for all intents and purposes and under penalty of law, that the following documents required in the INVITATION TO BID have no equivalent counterparts in the BIDDER'S country of origin:

Document required in the Invitation to Bid	Item of the Invitation to Bid in which the document is required

Sincerely,

[Bidder]

[Accredited Representative(s)]

APPENDIX 17

DECLARATION OF INTEGRITY TEMPLATE

[City], [●] [●], [●].

TO THE STATE OF MINAS GERAIS

Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026
– Declaration of Integrity

In compliance with Item 15.3 (x) of the INVITATION TO BID, the [WINNING BIDDER], through its undersigned ACCREDITED REPRESENTATIVE(S), declares, for all intents and purposes and under penalty of law, that:

1. The incorporated SPE shall observe all federal, state, and industry standards, as well as all best practices regarding integrity, compliance, ethics, governance, risk management, internal and external controls (monitoring, assessment, audit, and investigation), transparency in the execution of the CONCESSION AGREEMENT, in particular.
 - 1.1. The provisions of State Decrees No. 47,185/2017 and 48,419/2022, Law No. 12,846/2013, Federal Decrees No. 3,678/2000, No. 4,410/2002, No. 5,687/2006 and No. 11,129/2022, Ordinance of the Comptroller General of the Union – CGU No. 909/2015, and other applicable federal and state regulations, as well as regulations that amend, supplement or succeed those mentioned above, must be fully complied with, where applicable.
 - 1.2. The company's integrity program must follow the provisions set forth in CGU Ordinance No. 909/2015, containing, at a minimum, the provisions of this standard.
 - 1.3. Provide a Policy for transactions with RELATED PARTIES, in accordance with the best corporate governance practices and those provided for in the AGREEMENT.
2. It further declares that the SPE undertakes to create and send to the GOVERNMENT, within 6 (six) months of signing the AGREEMENT, an

Integrity Program, which consists of a system of processes and policies developed to ensure compliance of an organization's actions with ethics, internal rules, laws and regulations, in accordance with best practices, as well as adopt measures to prevent unethical attitudes, fraud and corruption.

2.1 The integrity program shall contain, at least:

(i) implementation of a Code of Ethics indicating the expected behavior of all employees and managers of the CONCESSIONAIRE and third parties with whom it has relations, such as suppliers and service providers, as well as the conduct that should be avoided;

(ii) additional training of employees on the Integrity Program;

(iii) a reporting channel with broad dissemination and access, as well as confidentiality rules to protect whistleblowers;

(iv) policy and actions adopted by the CONCESSIONAIRE to prevent fraud and criminal and administrative offenses.

2.2 The SPE must, additionally, within the same period of creation of the Integrity Program, obtain ISO 37001 certification or, alternatively, the Pro-Ethics seal from the Comptroller General of the Union – CGU, or another that may replace it.

2.3 In the event of the issuing of rules on the subject by the GOVERNMENT, these shall prevail over the AGREEMENT.

2.4 In compliance with item 2, the SPE must follow the “practice-or-explain” model, that is, if it decides not to comply with a certain practice, it must publicly explain, in detail, the reasons behind its conduct.

2.4.1 The explanation must be well-founded, clear, precise and consistent, and must contain a cost-benefit and cost-efficiency analysis related to the adoption of standards, based on the context and particularities of the CONCESSIONAIRE and/or the OBJECT of the CONCESSION.

3. In order to execute the AGREEMENT, neither party shall offer, give, or undertake to give to any person, or accept or undertake to accept from any person, directly or indirectly, personally or through a third party, any payment, donation, financial or non-financial compensation, or benefits of any kind that constitute illegal practice or corruption under Brazilian law and under the legislation of the countries where transactions have been made or



legal facts have been practiced, whether directly or indirectly, in relation to the subject matter of the AGREEMENT, or otherwise not related to the AGREEMENT, and shall also ensure that its agents and collaborators act in the same manner.

4. The use of resources, goods, and funds of illicit or doubtful origin shall be forbidden.
5. Registration in the National Registry of Unfit and Suspended Companies – CEIS or in the National Registry of Punished Companies – CNEP will constitute an impediment to the execution of the AGREEMENT, in the event that a sanction preventing bidding and contracting is applied within the scope of the direct and indirect Public Administration of the State of Minas Gerais, pursuant to article 156, paragraph 4 of Law 14.133/2021, and/or a sanction declaring ineligibility to bid or contract applied within the scope of the direct and indirect Public Administration of all federative entities, pursuant to article 156, paragraphs 4 and 5 of Law 14.133/2021, respectively, and article 91, paragraph 4 of the same Law.

[Winning Bidder]

[Accredited Representative(s)]



APPENDIX 18

DECLARATION OF RESERVATION OF POSITIONS FOR PERSONS WITH DISABILITIES OR FOR SOCIAL SECURITY REHABILITATION TEMPLATE

[City], [●] [●], [●].

TO THE STATE OF MINAS GERAIS

Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026
– Declaration of Reservation of Positions for Persons with Disabilities or for Social
Security Rehabilitation

In compliance with subitem 10.37 (vii) of the INVITATION TO BID, [BIDDER], registered with the CNPJ No. [CNPJ], headquartered at [full address], hereby represented by its undersigned ACCREDITED REPRESENTATIVE(S), declares, for all purposes and under penalty of law, that it complies with the reservation of positions for persons with disabilities or for rehabilitated Social Security individuals, as per art. 63, item IV, of Law No. 14,133/2021, and that it complies with the accessibility rules provided for in the legislation, as provided for in art. 93 of Law No. 8,213/1991.

[Bidder]

[Accredited Representative(s)]



APPENDIX 19

NON-EXISTENCE OF PENALTY STATEMENT TEMPLATE

[City], [●] [●], [●].

TO THE STATE OF MINAS GERAIS

Ref.: INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026
– Non-Existence of Penalty Statement

In compliance with subitem 10.37 (vi) of the INVITATION TO BID, the [BIDDER], bearer of CNPJ No. [CNPJ], headquartered at [full address], hereby represented by its undersigned ACCREDITED REPRESENTATIVE(S), declares, for all intents and purposes and under the penalties of the law, that no penalties or sanctions of temporary suspension from participating in bidding, impediment to bidding and contracting within the scope of the direct and indirect Public Administration of the State of Minas Gerais, nor declaration of ineligibility to bid or contract by any Entity or Body within the scope of the Federal, State, District, and Municipal Public Administration of all federative entities, whose effects are still in force and that apply to this COMPETITION, have been applied.

[Bidder]
[Accredited Representative(s)]



APPENDIX 20

FINAL FINANCIAL BID Ratification TEMPLATE

[City], [•] [•], [•].

**TO THE
STATE OF MINAS GERAIS**

Ref.: Invitation to Bid for INTERNATIONAL COMPETITION No. 001/2026 –
FINAL FINANCIAL BID Ratification

(NAME AND QUALIFICATION OF BIDDER), for the purposes of INVITATION TO BID for INTERNATIONAL COMPETITION No. 001/2026, hereby ratifies its FINANCIAL BID, proposing an irrevocable and irreversible TOLL FEE AMOUNT of BRL [•] ([•] Brazilian reais), as per the terms and conditions set forth in the INVITATION TO BID.

[BIDDER]

[ACCREDITED REPRESENTATIVE(S)]

These documents shall be made available separately.

APPENDIX 22

SHAREHOLDER AND MANAGEMENT STRUCTURE OF THE SPE

1. Description of Types of Shares

1.1 The [CONCESSIONAIRE], [joint stock company], registered with the CNPJ/MF under no. [•], with headquarters in [•], in the city of [•], State of [•], Zip Code [•], herein duly represented by Mr. [name], [nationality], [marital status], [profession], holder of ID no. [•], registered with the CPF/MF under no. [•] and with address at [•], in accordance with its articles of association, has ordinary and preferred shares, all registered and/or without par value, with the following characteristics:

(i) [•]

2. SHAREHOLDERS and their respective equity interests

2.1 The share capital of [CONCESSIONAIRE] is BRL 398,895,589.60 (three hundred and ninety-eight million, eight hundred and ninety-five thousand, five hundred and eighty-nine reais and sixty cents), with the first installment, in the amount of BRL 199,447,794.80 (one hundred and ninety-nine million, four hundred and forty-seven thousand, seven hundred and ninety-four reais and eighty cents), having been duly subscribed and paid in full as a condition of signing the AGREEMENT, in accordance with subitem 15.3, (iv) of this INVITATION TO BID, represented by [•] common shares and [•] preferred shares, all registered and/or without par value.

Shareholder	Common Shares		Preferred Shares		% of the Total Share Capital	
	Amount	Percentage	Amount	Percentage	Amount	Percentage
[•]						
[•]						
TOTAL						

2.2 The [COMPANY] [joint stock company], registered with the CNPJ/MF under no. [•], with headquarters in [•], in the city of [•], State of [•], ZIP Code [•], herein duly represented by Mr. [name], [nationality], [marital status], [profession], holder of ID no. [•], registered with the CPF/MF under no. [•] and with address in [•], is a shareholder of the [CONCESSIONAIRE] as proven by document [•].

3. Shareholding structure of the CONCESSIONAIRE

3.1 Shareholding Structure of the SPE

SHAREHOLDER	Percentage of Participation in the Total Share Capital
[•]	[•]
[•]	[•]

3.2 Shareholding structure of the CONTROLLING COMPANY

SHAREHOLDER	Common Shares	
	Amount	Percentage
[•]		
[•]		[•]

4. Copies of the SPE SHAREHOLDERS' agreements

4.1 [when applicable]

5. Identification of main administrators

5.1 Chief Executive Officer



5.1.1. Mr. [•], [nationality], [marital status], [profession], holder of ID number [•], registered with the CPF/MF under number [•] and with address at [•], [full CV].

5.2 Financial Director

5.2 Mr. [•], [nationality], [marital status], [profession], holder of ID number [•], registered with the CPF/MF under number [•] and with address at [•], [full CV].

6. Commitment to corporate governance principles in the management of the SPE and adoption of standardized accounting and financial statements

6.1 [CONCESSIONAIRE] undertakes to carry out its activities in accordance with the standards of environmental, social and corporate governance responsibility set forth in the AGREEMENT, as well as the following principles and guidelines:

6.1.1 Transparency: provision to interested parties of information that is of interest to them and not only that imposed by provisions of laws or regulations. It should not be restricted to economic and financial performance, also considering other factors (including intangible ones) that guide management action and that lead to the preservation and optimization of the organization's value;

6.1.2 Equity: fair and equal treatment of all partners and other interested parties (stakeholders), taking into account their rights, duties, needs, interests and expectations;

6.1.3 Accountability: reporting on one's actions in a clear, concise, understandable and timely manner, fully assuming the



consequences of one's acts and omissions and acting diligently and responsibly within the scope of one's roles;

- 6.1.4 Corporate responsibility: concern for the economic and financial viability of organizations, reducing the negative externalities of their businesses and operations and increasing the positive ones, considering, in one's business model, the various capitals (financial, manufactured, intellectual, human, social, environmental, reputational, etc.) in the short, medium and long term.

7. Identification of RELATED PARTIES

7.1 CONTROLLING COMPANY

- 7.1.1 [COMPANY] [corporation], registered with the CNPJ/MF under no. [•], with headquarters at [•], in the city of [•], state of [•], zip code [•], herein duly represented by Mr. [name], [nationality], [marital status], [profession], holder of ID number [•], registered with the CPF/MF under no. [•] and with address at [•].

7.2.2. CONTROLLED COMPANY AND AFFILIATES

- 7.2.1 [COMPANY] [corporation], registered with the CNPJ/MF under no. [•], with headquarters at [•], in the city of [•], state of [•], zip code [•], herein duly represented by Mr. [name], [nationality], [marital status], [profession], holder of ID number [•], registered with the CPF/MF under no. [•] and with address at [•].

APPENDIX 23

AGREEMENT AND CORRESPONDING APPENDICES

This document shall be made available separately.